

# KASNEB

## CS PART III SECTION 6

### PUBLIC POLICY AND ADMINISTRATION

#### PILOT PAPER

September 2015.

Time Allowed: 3 hours.

Answer ALL questions. Marks allocated to each question are shown at the end of the question.

#### QUESTION ONE

- (a) The public sector has been undergoing drastic changes since the 1980's. The traditional bureaucratic arrangement of public administration has been challenged and re-evaluated.

**Required:**

- (i) Discuss the short-comings of the old order of doing things. (5 marks)
- (ii) Explain the rationale for new public management order. (5 marks)
- (iii) Discuss the characteristics of the new public management movement. (5 marks)
- (b) A professor of public administration has argued that, there should be a strict separation of politics from public administration.

Discuss whether it is possible to have a politically neutral public service.

(5 marks)

**(Total: 20 marks)**

#### QUESTION TWO

- (a) The Constitution of your country provides for a devolved system of governance.

Discuss the objectives of devolution in your country.

(10 marks)

- (b) Explain how the principle of "separation of powers" is reflected in the county government structure.

(10 marks)

**(Total: 20 marks)**

#### QUESTION THREE

- (a) Public policy is an attempt by government to address public issues and concerns by instituting laws, regulations, decisions and actions.

(i) Discuss the rationale for policy formulation.

(5 marks)

(ii) Explain the advantages of having well formulated policies.

(5 marks)

- (b) Illustrate the various sources of policies and the strategies that can be used to ensure smooth policy formulation and implementation.

(10 marks)

**(Total: 20 marks)**

#### QUESTION FOUR

- (a) Monitoring and evaluation (M & E) have occasionally been dismissed as being a waste of valuable resources. The critics aver that resources should instead be utilised for actual implementation of projects.

As a manager, argue a case for M & E giving adequate reasons.

(5 marks)

- (b) (i) Highlight the steps in the strategic planning process.

(5 marks)

(ii) Illustrate the characteristics of a well formulated strategic plan.

(5 marks)

- (c) Explain the significance of SWOT analysis in the formulation of strategic plans.

(5 marks)

**(Total: 20 marks)**

**QUESTION FIVE**

(a) Public-private partnership (PPP) concept is emerging as a strategy in management of public affairs especially in service delivery.

Discuss the rationale for using PPP model.

(10 marks)

(b) Demonstrate ways in which performance contracting can lead to improved service delivery in the public sector.

(10 marks)

**(Total: 20 marks)**

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